

# Chapter: Return to Work

Legislative authority: sections 91, 116, 117

#### Prevention statement

Preventing injuries is one of the most important responsibilities in the workplace. The Workers' Safety and Compensation Act (the 'Act') establishes the responsibilities of all workplace parties to work together to ensure the physical and psychological health and safety of workers. When injuries do occur, workers and employers must continue to work together to facilitate an injured worker's early and safe return to health and work.

# Purpose

This policy provides an overview of the return to work process.

# Definitions

board means the Workers' Safety and Compensation Board

**case management team** means a team that assists the worker with their recovery, early and safe return to work plan and, if needed, vocational rehabilitation. The team always includes the worker and the board. Employers have a duty to co-operate in their worker's early and safe return to work and will be encouraged to use participation on the Case Management Team to facilitate that duty. The team can also include up to two representatives of the worker (chosen by the worker), case manager and the health care providers. Other members may be added depending on their specific roles and responsibilities.

**employer** means every association, corporation, individual, partnership, person, society or unincorporated organization or other body having in their service one or more workers in an industry and as further defined in section 77 of the Act

#### health care provider means

- a. a medical practitioner; or
- b. a health care provider recognized by the board

# medical practitioner means

a. a person who is entitled to practice medicine in Yukon pursuant to the *Medical Profession Act*; or



b. a person entitled to practice medicine under the laws of another province

**worker** means a person who performs work or services for an employer under a contract of service or apprenticeship, written or oral, express or implied and as further defined in section 77 of the Act

# Policy statement

#### 1. General

The board encourages workers, health care providers, employers and other parties to work cooperatively as a Case Management Team to explore all reasonable, creative and flexible solutions to design plans that facilitate the worker staying at work, when possible, or facilitate the worker's early and safe return to work when the worker, functionally, cannot stay at work.

When the employer or the worker does not fulfill the required obligations in relation to the early and safe return to work process, the system breaks down and fails to progress efficiently. Active participation from all parties is paramount to preventing disability. The board manages this process in the best interests of the employer and worker and takes corrective steps to encourage compliance.

#### 2. Early and safe return to work

Return to work following a work-related injury starts during the recovery phase of the early and safe return to work plan. In this phase of return to work, workers and their employers will work together with the board and other appropriate parties to form the Case Management Team to accommodate a worker's functional abilities while recovery from the injury is occurring. Section 117 of the Act includes a duty to co-operate in early and safe return to work for all workers and their employers. The focus in this phase is on accommodating the worker in their job with the employer in accordance with the following hierarchy of return to work (see below).

# 3. Return to work hierarchy of objectives

Return to work services are provided according to the following sequential hierarchy of objectives to return the worker to:

- a. employment held at time of work-related injury;
- b. employment held at time of work-related injury with modifications/assistive devices;



- c. employment held at time of work-related injury with modified duties (including different duties while maintaining up to 50 per cent of duties at the time of the work-related injury);
- d. graduated Early and Safe Return to Work;
- e. an alternate job with the same employer;
- f. a similar or different job with a different employer;
- g. a combination of any of the above, dependent upon circumstances.

Return to work statistics show that the majority of workers recover and are able to return to their employment held at the time of the work-related injury. The board may consider providing assistance to upgrade the worker's existing skill sets as part of a vocational rehabilitation plan, during recovery, where an early and safe return to work plan is not possible because of a work-related injury (see policy 4.14 Vocational Rehabilitation).

Early and safe return to work is explained further in policies:

- 4.2 Duty to Co-Operate, Part 1 of 4: Early and Safe Return to Work Plans;
- 4.3 Duty to Co-Operate, Part 2 of 4: Roles and Responsibilities;
- 4.4 Duty to Co-Operate, Part 3 of 4: Functional Abilities; and
- 4.5 Duty to Co-Operate, Part 4 of 4: Penalties for Non Co-Operation.

#### 4. Vocational rehabilitation

In cases where a worker has reached (or is expected to reach) maximum medical improvement, but is unable to work at the earnings level at the time of the work-related injury, the worker may be offered a vocational assessment to identify current skills and abilities and to determine options to assist the worker to work at the employment at the time of the work related injury, preferably at the earnings level at the time of the work-related injury, given the residual level of function post-injury.

Some workers will require vocational rehabilitation (employment readiness, academic upgrading, re-training, on the job training,) in order to enable them, to the greatest extent possible, to work at the earnings level at the time of the work-related injury, preferably with the employer at the time of the work-related injury.



#### 5. Estimating earnings capacity

The board's obligation to workers is to return them to their employability status to the greatest extent possible. This is achieved through return to work (early and safe return to work, re-employment obligation, employment readiness, vocational rehabilitation assessment, vocational rehabilitation plans) in conjunction with the provision of appropriate health care treatment, products and services as determined by the board.

In some cases the board must estimate a worker's earning capacity where the worker has reached maximum medical improvement and is not working at the earnings level at the time of the work-related injury, but is employable.

This process is explained in policy 4.17 Determining Suitable Employment and Loss of Earnings Capacity.

#### 6. Employment readiness

When a worker is considered employable by the board, but is not job-attached to their employer, that worker may be eligible for an employment readiness program of benefits and services designed to improve the worker's ability to successfully re-enter the labour market.

Policy 4.16 Employment Readiness provides more information on this program.

# History

RE-01 Return to Work- Overview, effective July 1, 2012, revoked July 1, 2022

RE-01 Return to Work: Overview, effective January 1, 2010, revoked July 1, 2012

RE-01 Return to Work: Overview, effective July 1, 2008, revoked January 1, 2010